





### NZME H116 RESULTS PRESENTATION

For the six months ended 30 June 2016

### 26 AUGUST 2016



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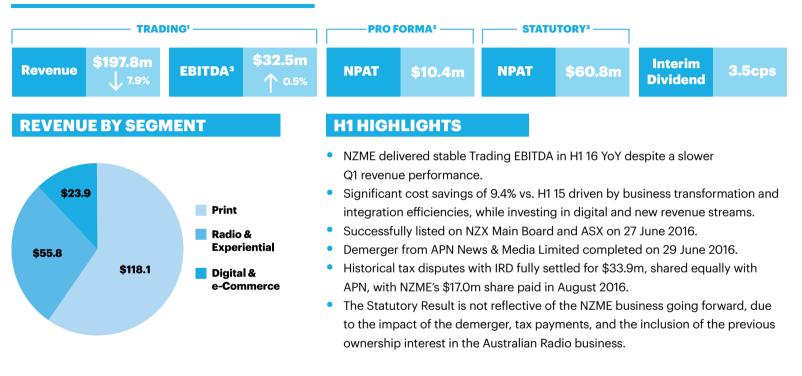
#### AGENDA

H1 16 Results Summary and Highlights	4
Strategic Imperatives	5
Segment Highlights	6
Financial Summary	9
Fairfax Merger Update	16
H2 16 Priorities	19
Appendix 1: Audience Reach	21
Appendix 2: APN Demerger Illustration	27





#### NZME H116 RESULTS SUMMARY



(1) The NZME Trading Result includes the Educational Media business, which is not reported as part of the Statutory Accounts, the business is part of NZME and as a result of the demerger this business will be reported in the Statutory Accounts going forward. The NZME Trading Result excludes exceptional items, and also proforma standalone costs of \$3.7m for H1 16 that were outlined in the Explanatory Memorandum for the Demerger of NZME by APN, as these costs were not incurred in H116. (2) The NZME Proforma Result excludes exceptional items, but includes the proforma standalone costs of \$3.7m for H1 16. Proforma interest expense has been calculated at NZME's current interest rate payable of 4.0% p.a., net of H116 interest income of \$0.2m. Proforma tax payable has been calculated indicatively utilising NZME's current effective tax rate of 29%. (3) The Statutory Accounts for H116 include the Australian Radio Network, NZME's remaining interest in which was sold on 24th June as part of the demerger, and a number of demerger related adjustments that are unrelated to the NZME before interest, tax, depreciation and amortisation, before exceptional items. Management and the Board monitor Trading EBITDA and Proforma NPAT as key indicators of company performance and believe they provide a better comparable measure of NZME's operating performance.



#### WE ARE CONTINUING TO DELIVER ON OUR STRATEGIC IMPERATIVES

#### GROWING AUDIENCE ENGAGEMENT



#### OPTIMISING INTEGRATION OPPORTUNITIES

- ✓ Overall NZME audience reach increased 5.5% from Q4 15 to Q1 16 to 3.2m<sup>1</sup>
- ✓ NZME's print readership and subscriber base grew in H1 16<sup>2</sup>
- ✓ NZME Radio's share of the 18-54 audience increased 0.6% during H1 16<sup>3</sup>
- NZ Herald digital audience increased 14.9% from Q4 15 to Q1 16<sup>1</sup>
- ✓ nzherald.co.nz registered users grew 12.4% during H116
- iHeart registered users grew 11.9% during H1 16<sup>2</sup>
- Completed the integration of our regional print, digital and radio sales teams under singular GMs to maximise cross-selling opportunities
- ✓ 13 regional co-locations now completed, 2 remaining
- Continued product optimisation, including the sale of the Wairarapa Times Age in June and Whakatane News in August
- ✓ Launched CreateMe to maximise the integrated, multi-platform sales proposition, delivering revenue growth via video, branded content and Experiential products

#### **DIVERSIFYING REVENUES**

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- Delivered 19.5% Digital revenue growth YoY
- Developed RestaurantHub.co.nz, a JV restaurant booking portal
- Launched Driven, a user generated online classifieds platform
- Launched NZ Herald Focus, a digital news video brand
- Developed a JV with Chinese Herald for a Chinese language version of nzherald.co.nz







#### **NZME PRINT**

#### **REVENUE STATEMENT**

- Print advertising revenue reduced by 13.6% YoY, however YoY trend has improved in Q2.
- Newspaper circulation revenues remain stable, subscriber revenues up 1.2% YoY, supported by subscriber yield growth of 5.2%, helping to offset volume decline.
- Other revenue growth reflects expanded distribution services provided to Fairfax NZ.

### H1 HIGHLIGHTS

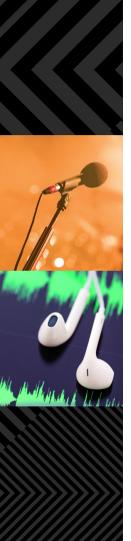
- )) Canvas ()) Weekend
- Launched "The Country" brand, merging Radio, Digital and Print assets to become the hub for all NZME rural content.
- Re-designed Canvas and Weekend magazines in the Weekend Herald. Content and design reorganised to enhance reader experience.
- **DRIVEN** Expanded Driven brand across all regional daily newspapers, growing brand audience and engagement.
  - Divested the Wairarapa Times Age daily newspaper in June 2016.

NZME PRINT REVENUE (\$M)	H1 16	H1 15	% CHANGE
Advertising Revenue	65.5	75.8	(13.6%)
Circulation Revenue	43.9	44.6	(1.4%)
Other Revenue	8.7	8.1	6.6%
Total Revenue excl. Magazines	118.1	128.5	(8.1%)
Magazines Revenue <sup>1</sup>	0.0	4.1	(100.0%)
Total Revenue <sup>2</sup>	118.1	132.6	(10.9%)

(1) Relates to the unprofitable Pacific Magazines licenced business closed in September 2015. \$3.6m of this revenue was previously classified as circulation revenue, and \$0.5m as advertising revenue. (2) Total Revenue shown here includes Educational Media, which is not included in the segment note in the Statutory Accounts, the business is part of NZME and as a result of the demerger this business will be reported in the Statutory Accounts going forward.







#### **NZME RADIO & EXPERIENTIAL**



#### **REVENUE STATEMENT**

- Following changes to the agency sales model over the past 12 months, agency radio revenue returned to growth during H1 16.
- Direct radio revenue continues to grow in Auckland, however has decreased YoY overall.
- Other revenue includes iHeart and Events, with growth reflecting an increase in the number of concerts and events held.

### H1 HIGHLIGHTS

- Farming Show rebranded to The Country and now broadcasts on 59 Newstalk ZB, Radio Sport and Hokonui frequencies.



- Mix brand successfully expanded into Wellington, Whangarei and Nelson.
- 💔 iHeart RADIO
  - humm\_fm
- iHeart Concerts with Temper Trap, Cold War Kids, 5th Harmony and Shihad.
- Entered into exclusive commercial partnerships with WTV and Humm FM.

NZME RADIO & EXPERIENTIAL REVENUE (\$M)	H1 16	H1 15	% CHANGE
Radio & Experiential Revenue <sup>1</sup>	53.6	57.6	(6.9%)
Other Revenue (incl. iHeart and Events)	2.2	1.9	17.2%
Total Revenue	55.8	59.5	(6.1%)





### **NZME DIGITAL & E-COMMERCE**

#### **REVENUE STATEMENT**

- Digital revenue increased 19.5% YoY in H1 16, with growth accelerating in Q2.
- Digital revenue growth driven by our expanding digital audience, new ad units and growing video streams.
- Total programmatic (automated trading) revenue grew 58% YoY in H1, driven by strong KPEX<sup>1</sup> performance.
- GrabOne (e-Commerce) revenues remain under pressure as the business continues to evolve from a traditional daily deals site.

### H1 HIGHLIGHTS



- Launched digital video news show NZ Herald Focus, to meet the growing consumer demand for mobile video content.
- Launched user generated classifieds and auto listings on the Driven digital platform; now hosting over 27,000 listings.
- I Launched the Herald Homes App, which enhances our real estate Print assets with direct access to additional online content.
- RESTAURANT HUB Developed a joint venture to launch an online restaurant booking and table management platform RestaurantHub.co.nz.
- CHINESENZHERALDCONZ Developed a joint venture to create a Chinese language version of nzherald.co.nz.

NZME DIGITAL & E-COMMERCE REVENUE (\$M)	H1 16	H1 15	% CHANGE
Digital Revenue	17.1	14.3	19.5%
e-Commerce Revenue	6.8	8.6	(20.8%)
Total Revenue	23.9	22.9	4.4%



12% Revenue

(1) KPEX is a joint venture trading desk for Digital advertising, between four New Zealand media businesses (NZME, Fairfax, Mediaworks and TVNZ).





## FINANCIAL SUMMARY

9



#### **NZME TRADING RESULT<sup>1</sup>**

\$M	H1 16	H1 15	H1 15 - H1 16 % CHANGE	H2 15
Revenue	197.8	214.9	(7.9%)	218.1
Costs	(165.3)	(182.5)	(9.4%)	(175.6)
EBITDA <sup>2</sup>	32.5	32.4	0.5%	42.5
Interim dividend (cps)	3.5			

- EBITDA stable despite revenue headwinds.
- Revenue impacted by a tough advertising market, especially in Q1, and the closure of the unprofitable Pacific Magazines licenced business in September 2015.
- The transition to an integrated media and entertainment business delivered transformation benefits, including improved cost efficiencies.

(1) The NZME Trading Result includes the Educational Media business, which is not reported as part of the Statutory Accounts, the business is part of NZME and as a result of the demerger this business will be reported in the Statutory Accounts going forward. The NZME Trading Result excludes exceptional items, and also pro forma standalone costs of \$3.7m for H1 16 that were outlined in the Explanatory Memorandum for the Demerger of NZME by APN, as these costs were not incurred in H1 16. (2) EBITDA is a non-GAAP measure and is NZME's earnings before interest, tax, depreciation and amortisation, before exceptional items. Management and the Board monitor Trading EBITDA and Pro forma NPAT as key indicators of company performance and believe they provide a better comparable measure of NZME's operating performance.





#### **NZME COSTS<sup>1</sup>**

- A continued focus on cost management contributed to a 9.4% reduction in costs in H1 16.
- Transformation and integration of the Publishing, Radio and GrabOne businesses contributed to a 7.7% reduction in people costs.
- Property costs increased by 4.9%, reflecting the non-cash recognition of future contracted rent increases.
- Content costs increased due to investment in new digital and data initiatives.
- Magazine costs were not incurred in H1 16 due to closure of the licenced business in September 2015.

\$M	H1 16	H1 15	% CHANGE
People costs & contributors	82.1	89.0	(7.7%)
Print & distribution costs	37.7	40.6	(7.1%)
Agency commission & marketing	16.8	19.8	(14.9%)
Property	11.1	10.6	4.9%
Content	6.1	5.1	19.5%
IT & communications	5.4	5.9	(8.6%)
Other	6.0	7.0	(15.0%)
Magazines	-	4.5	(100.0%)
Total costs <sup>1</sup>	165.3	182.5	(9.4%)

(1) The NZME Costs include the Educational Media business, which is not reported as part of the Statutory Accounts, the business is part of NZME and as a result of the demerger this business will be reported in the Statutory Accounts going forward. The NZME Costs exclude exceptional items, and also pro form astandalone costs of \$3.7m for H1 16 that were outlined in the Explanatory Memorandum for the Demerger of NZME by APN, as these costs were not incurred in H1 16.





#### NZME H116 TRADING RECONCILIATION TO STATUTORY ACCOUNTS

\$M	NZME TRADING RESULT <sup>1</sup>	ACQUIRED & NON- TRADING ITEMS	STATUTORY ACCOUNTS <sup>2</sup>
Revenue	197.8	(1.2)	196.6
Costs	(165.3)	(0.3)	(165.6)
EBITDA <sup>3</sup>	32.5	(1.5)	31.0
Depreciation and amortisation	(12.1)	(0.1)	(12.2)
EBIT	20.4	(1.6)	18.8
Exceptional items	(3.0)	(11.7)	(14.7)
EBIT after exceptionals	17.4	(13.3)	4.1
Net interest expense			(6.8)
NPBT			(2.8)
Tax⁴			61.5
Profit from discontinued operations⁵			125.1
Statutory NPAT			60.8

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#### NZME H116 PRO FORMA RESULT

\$M	H116 PRO FORMA RESULT <sup>2</sup>
Trading <sup>1</sup> EBITDA	32.5
Pro forma standalone costs <sup>2</sup>	(3.7)
EBITDA <sup>3</sup>	28.8
Depreciation and amortisation	(12.1)
EBIT	16.7
Net interest expense <sup>₄</sup>	(2.0)
NPBT	14.6
Tax⁵	(4.2)
NPAT	10.4
Earnings per share (c)	5.3
Dividend per share (c)	3.5

(1) The NZME Trading Result includes the Educational Media business, which is not reported as part of the Statutory Accounts, the business is part of NZME and as a result of the demerger this business will be reported in the Statutory Accounts going forward. The NZME Trading Result excludes exceptional items, and also pro forma standalone costs of \$3.7m for H1 16 that were outlined in the Explanatory Memorandum for the Demerger of NZME by APN, as these costs were not incurred in H1 16. (2) The NZME Pro forma Result excludes exceptional items, but includes the pro forma standalone costs of \$3.7m for H1 16. (3) EBITDA is a non-GAAP measure and is NZME's earnings before interest, tax, depreciation and amortisation, before exceptional items. Management and the Board monitor Trading EBITDA and Pro forma NPAT as key indicators of company performance and believe they provide a better comparable measure of NZME's operating performance. (4) Net interest expense has been calculated at NZME's current interest rate payable of 4.0% p.a., net of H1 16 interest income of \$0.2m. (5) Tax payable has been calculated indicatively utilising NZME's current effective tax rate of 29%.





#### NZME EXCEPTIONAL ITEMS

- \$3.1m of redundancy costs related to ongoing restructuring and integration.
- In addition, \$1.3m of costs were incurred in relation to the proposed Fairfax NZ merger and other ongoing integration programmes.
- A profit on business divestments of \$1.4m related to the disposal of the Wairarapa publishing business.

\$M	H1 16
Redundancies	(3.1)
Costs in relation to one-off projects	(1.3)
Business divestments	1.4
NZME related exceptionals	(3.0)

As previously disclosed, NZME has reached a settlement agreement with the IRD in relation to historical tax matters. This settlement closes off all current areas of dispute between IRD and the Company. The cash component of this settlement is \$17.0m (being NZME's share of the \$33.9m total being shared equally with APN), settled in August 2016, funded via a draw down on debt facilities.





### NZME BALANCE SHEET

\$M	NZME JUN 2016	PRO FORMA NZME PER EM' DEC 2015
Cash and cash equivalents	13.8	7.7
Trade and other receivables	58.0	64.1
Trade and other payables	(55.4)	(71.2)
Current tax liabilities	(17.0)	-
Net working capital	(0.6)	0.6
Fixed, intangible and other assets	410.1	414.9
Interest bearing liabilities	(111.6)	(108.2)
Other liabilities	(19.4)	(26.8)
Net assets	278.5	280.6

- NZME has net bank debt of \$97.8m<sup>2</sup>, with a current interest rate payable of 4.0% p.a.
- As at 30 June 2016, NZME had \$48.0m of undrawn bank facilities.
- Current tax liability is the settlement to the IRD, outlined on the previous page, paid in August 2016.
- In H1 16 NZME's capital expenditure was \$6.3m.

(1) The Explanatory Memorandum for the Demerger of NZME by APN published on 11 May 2016. (2) Net bank debt of \$97.8m is calculated as interest bearing liabilities net of cash and borrowing costs.







### FAIRFAX MERGER UPDATE



#### PROPOSED NZME / FAIRFAX MERGER

- NZME is in discussion with Fairfax about merging with its New Zealand business.
- NZME Management considers the businesses to be complimentary to each other, and that the merger will enhance the position the companies are in to continue to deliver high quality, local content to audiences.
- The combination of NZME and Fairfax's New Zealand businesses would create an opportunity to deliver improved, innovative offerings to advertisers and audiences.
- Synergies are likely to maintain or enhance content, meaning more 'NZ centric' coverage.
- On an aggregate basis, pro forma 2015 revenue is NZ\$802.6m and pro forma EBITDA is NZ\$133.7m<sup>1</sup>.
- The transaction remains subject to Board approval by NZME and Fairfax, and will require shareholder approval from NZME's shareholders.

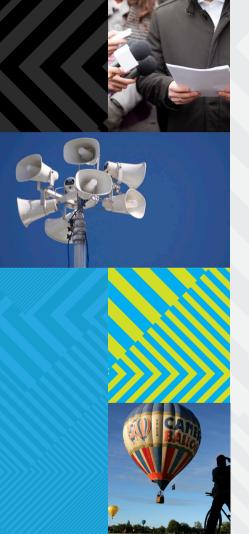
#### **REGULATORY CONSIDERATIONS**

- The transaction will also be subject to regulatory consents, including that of the New Zealand Commerce Commission ("the Commission").
- An application seeking authorisation or clearance for the merger has been lodged with the Commission. The Commission has announced it will make its final decision by 15 March 2017. The Commission intends to release a Draft Determination by early November.
- NZME and Fairfax consider there are strong grounds for clearance by the Commission, as:
  - there is little crossover in NZME and Fairfax's mastheads, with limited head-to-head competition between paid dailies focussed on the same region,
  - the merger will allow greater investment in generating quality content for distribution through the combined channels in order to attract consumers and advertisers, and
  - in digital, a combined NZME / Fairfax NZ will be better placed to compete with international brands such as Google, Microsoft and Facebook.





## **H2 PRIORITIES**



#### H216 PRIORITIES

Growing our audience reach



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Continuing focus on retaining print revenues

- **Returning radio to growth**
- **4** Growing digital and new revenue streams
  - Continuing focus on cost out and capital management
- 6 7
- Developing our people and retaining our talent

Continuing to progress the proposed merger with Fairfax NZ



19













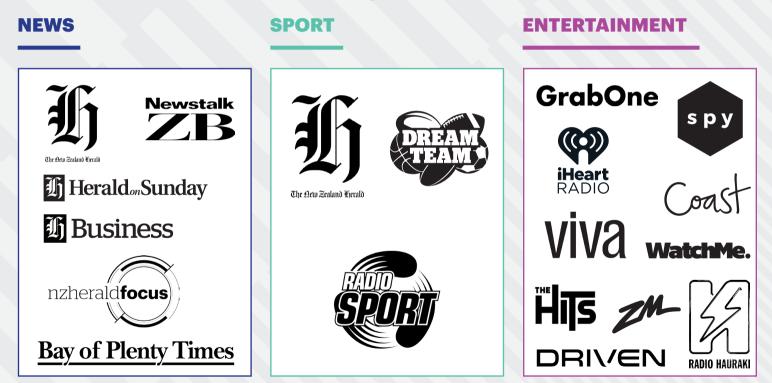


## APPENDIX 1: AUDIENCE REACH



#### **CONTENT / AUDIENCES / DATA / MARKETPLACES**

Our News, Sport and Entertainment assets generated \$198m revenue.





#### **OUR AUDIENCE REACH CONTINUES TO GROW**

# **5% YoY growth** delivered in H1

**NZME TOTAL REACH** 



#### **NZME NEWS REACH**



#### NZME SPORT REACH



#### NZME ENTERTAINMENT REACH



Note: Drop in entertainment reach in last twelve months to Q4-15 was largely driven by closure of the Living publication with its replacements Travel/Spy not included in sample until Q1 16.

Source: Nielsen CMI, fused database: Last twelve months Q2 14 – Q1 16 (based on population 10 years +). Based on unduplicated weekly reach of NZME newspapers, radio stations, and monthly domestic unique audience of NZME's digital channels

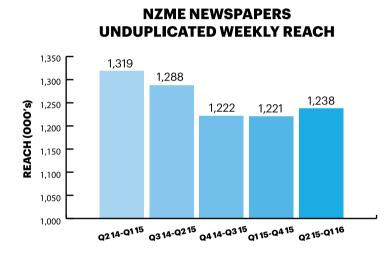




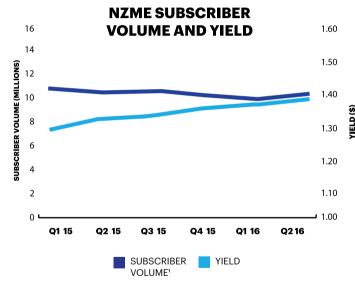
#### NZME PRINT READERSHIP HAS STABILISED OVER THE PAST THREE QUARTERS

- Subscriber net acquisition has been strong in H116; NZ Herald and Herald on Sunday subscriber base grew by over 1,100 subscribers in H116
- Subscriber yield in H1 16 was up 5.2% on H1 15, more than offsetting the impact of the YoY decrease in subscriber volume





Source: Nielsen CMI, fused database: Last twelve months Q2 14 – Q1 16 (based on population 10 years +). Based on unduplicated weekly reach of NZME newspapers

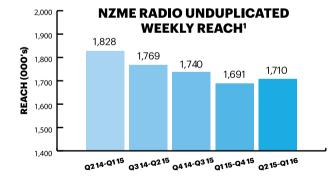


 Subscriber volume drives revenue and represents the count of individual "paid" papers delivered, including NZ Herald, Herald on Sunday and Regionals (includes paid trials)

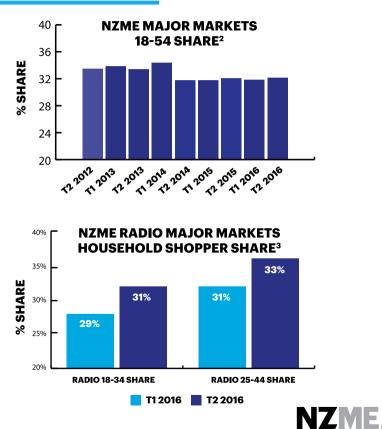


#### NZME RADIO AUDIENCE REACH HAS GROWN AND INCREASED SHARE IN KEY HOUSEHOLD SHOPPER DEMOS

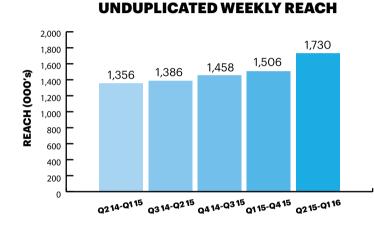
- NZME's unduplicated weekly radio reach has stabilised in H1161
- Newstalk ZB continues to dominate NZ Radio with the largest share of any commercial station<sup>1</sup>
- NZME's key 18-54 demographic share has remained stable over the last two years<sup>2</sup>, and in the latest GfK radio survey NZME has successfully grown share in key household shopper demographics<sup>3</sup>



(1) Source: Nielsen CMI, fused database: Last twelve months Q2 14 – Q1 16 (based on population 10 years +). Based on unduplicated weekly reach of radio stations. (2) Source: T2 2012 – T2 2015 conducted by previous provider TNS, T1 and T2 2016 conducted by current provider GfK - Radio Trended Network Data, Commercial Major Markets 2012 – 2016, Station Share (%). 18-54 y/o Mon-Sun 12mn-12mn. Note T2 2015 conducted by the incumbent provider TNS, and not released as an official survey result. (3) Source: GfK New Zealand Commercial Major Markets Survey 1 and 2 2016 Station Share (%). Mon-Sun 12mn-12mn, demographics as specified

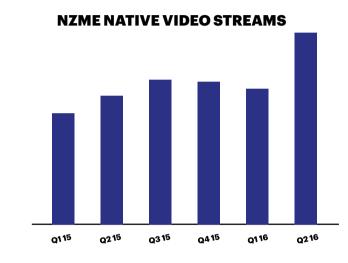


#### NZME'S DIGITAL AUDIENCE REACH HAS GROWN BY 28%<sup>1</sup>, AND VIDEO STREAMS BY 37%<sup>2</sup> IN THE LAST YEAR



NZHERALD.CO.NZ

- nzherald.co.nz has a unique monthly audience reach of 1.7m, with over 107 million page views per month in June, an increase of 18.2% in H1 16<sup>1</sup>.
- Digital registrations on nzherald.co.nz have grown by 12.4% in H1 16.



- NZME's native video streams have grown by 36.7% in H1 16 YoY<sup>2</sup>, driven in part by the new NZ Herald Focus news show, WatchMe and other video initiatives.
- iHeart registered users grew 11.9% during H1 16; from 425k in December 2015, to 476k in June 2016.

(1) Source: Nielsen CMI, fused database: Last twelve months Q1 15 – Q1 16 (based on population 10 years +). Based on unduplicated weekly reach of NZME newspapers, radio stations, and monthly domestic unique audience of NZME's digital channels. (2) Source: Brightcove Analytics January 2015 – June 2016.











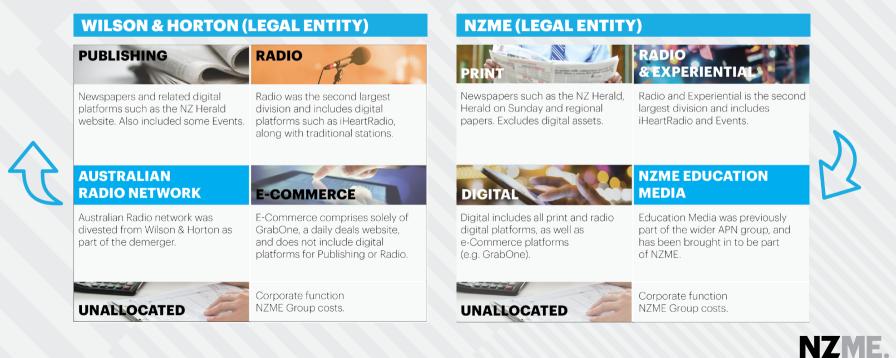


### APPENDIX 2: APN DEMERGER ILLUSTRATION

27

#### **APN DEMERGER ILLUSTRATION**

On 29 June 2016 NZME demerged from APN and created a stand-alone NZ group comprising Print, Radio and Experiential, and Digital businesses. Business segments were re-organised for reporting purposes at this point providing for visibility of the digital segment separately. The demerger was a result of APN's desire to create a stand-alone New Zealand integrated media and entertainment group that would form its own strategic priorities and have the potential to increase its value as a stand-alone business.









# THANK YOU