

ANNUAL SHAREHOLDERS MEETING
21 JUNE 2018

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# Welcome

## PETER CULLINANE

Independent Chair





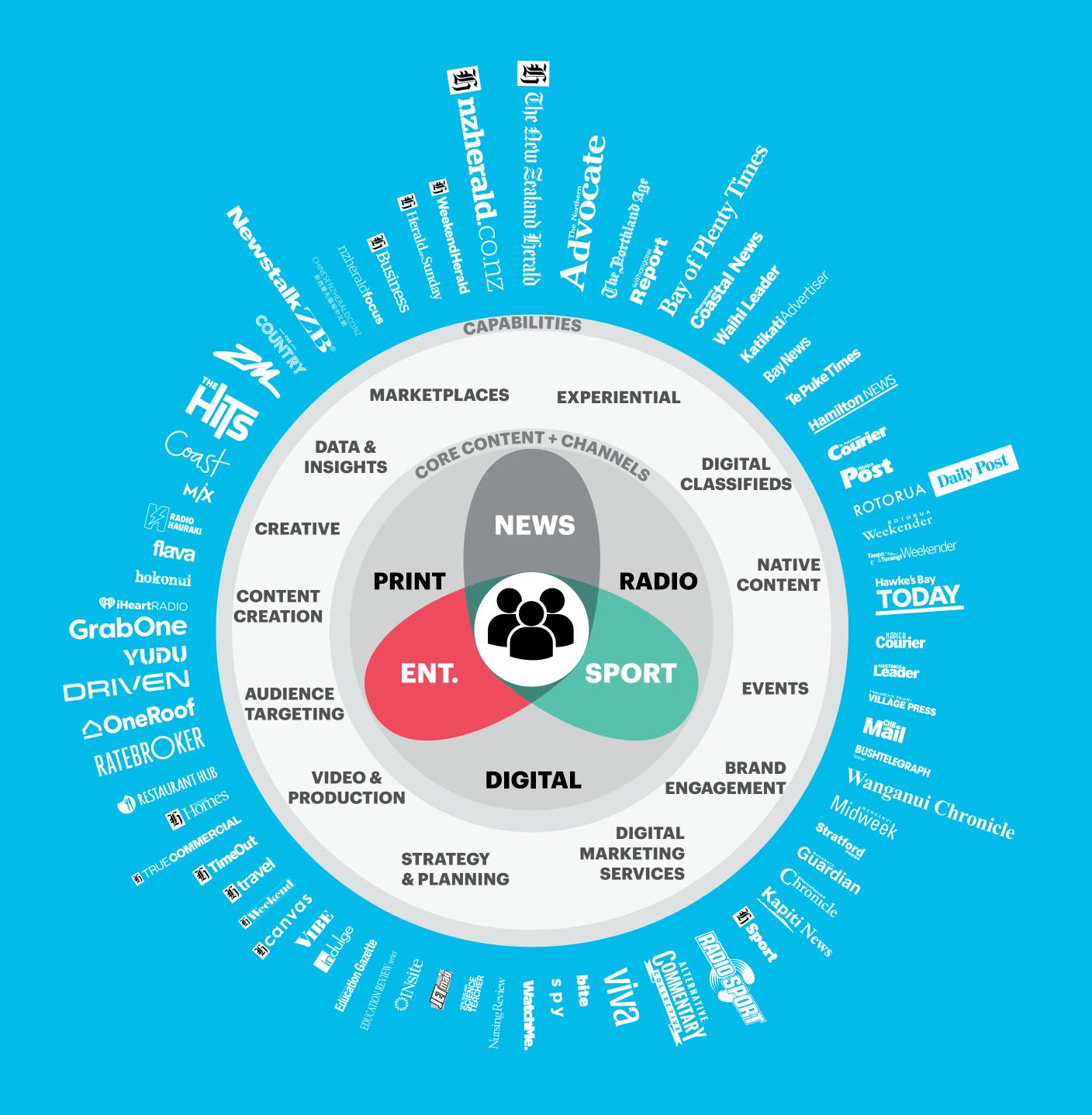
# Agenda

- 1. Chairperson's address
- 2. Chief Executive Officer's address
- 3. Ordinary resolutions
  - 1. Re-election of Director Carol Campbell
  - 2. Election of Director David Gibson
  - 3. Election of Director Barbara Chapman
  - 4. Auditor's remuneration
- 4. General business and shareholder discussion

# 

# A LEADING NEW ZEALAND MEDIA AND ENTERTAINMENT BUSINESS

NZME offers advertisers a unique opportunity to access a growing audience via its fully integrated multi-platform brands.



## NZME FY17

# Results Summary

**Statutory NPAT**<sup>1</sup>

**Trading Revenue<sup>2</sup>** 

**Trading EBITDA<sup>2</sup>** 

\$20.9m

\$387.7m

\$66.2m

10.7cps Statutory Earnings Per Share

 ✓ 2%FY16 Pro forma² \$67.2m

**Trading NPAT<sup>2</sup>** 

**Trading Earnings Per Share<sup>2</sup>** 

Full Year Dividends
Totalled<sup>3</sup>

\$26.7m

**13.6cps** 

**9.5cps** 

 √ 4%

FY16 Pro forma² 14.2cps

(Interim 3.5cps, Final 6.0cps³)

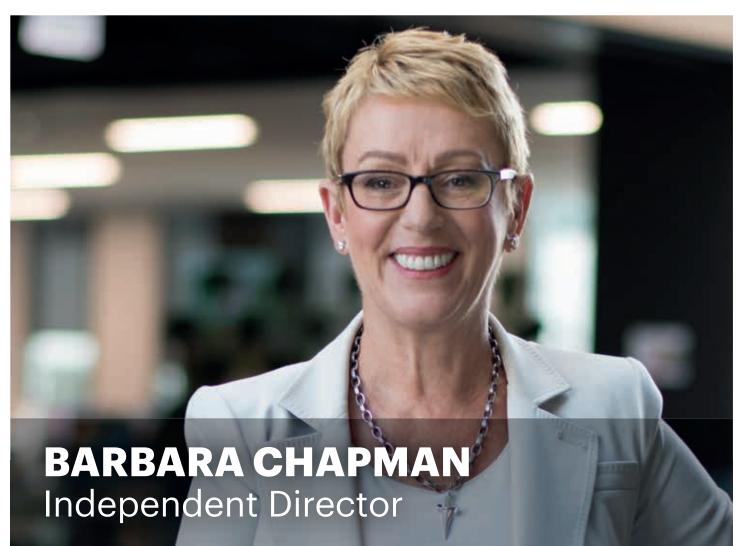
(1) The FY16 Statutory NPAT of \$74.5m was impacted by the demerger from HT&E (formerly APN), discontinued businesses and tax payments, and is therefore not comparable with the FY17 results that are fully explained and reconciled on pages 30 to 34 of the NZME Full Year 2017 Results Presentation available on the Company's website. (2) All Trading and Pro forma measures shown here are non-GAAP measures that are fully explained and reconciled on pages 30 to 34 of the NZME Full Year 2017 Results Presentation available on the Company's website. (3) A supplementary final dividend of 1.06 cents per share was paid to shareholders who were not tax resident in New Zealand and who held less than 10% of the shares in NZME Limited prior to the ex-dividend date of 17th April 2018.

# NZME Board

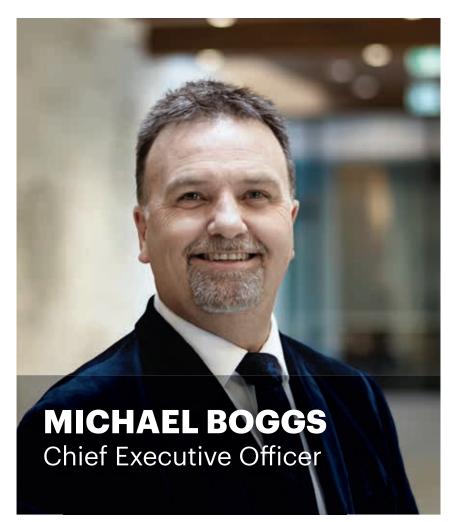






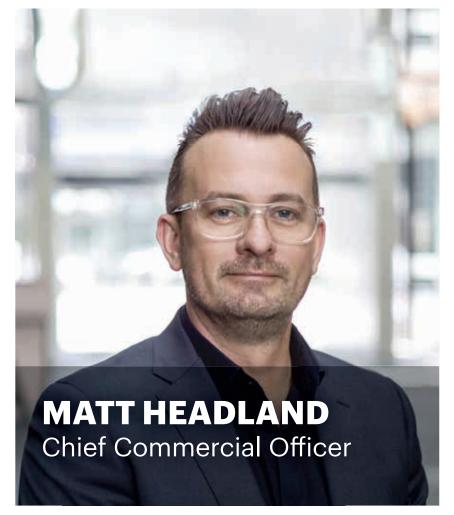


# NZME Executive Team

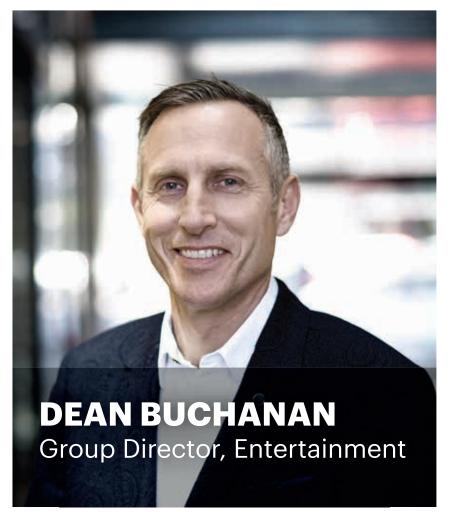




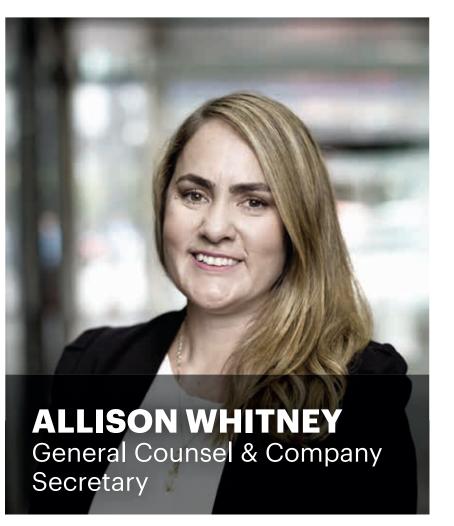














## New Zealand 2017 General Election

NZME's Multi-Platform Content Distribution

OVER 3.8M UNIQUE **BROWSERS**<sup>1</sup>

**OVER 16.7M PAGE** VIEWS<sup>1</sup>

OVER 1M 33 SECS PER AVERAGE SESSION<sup>1</sup>



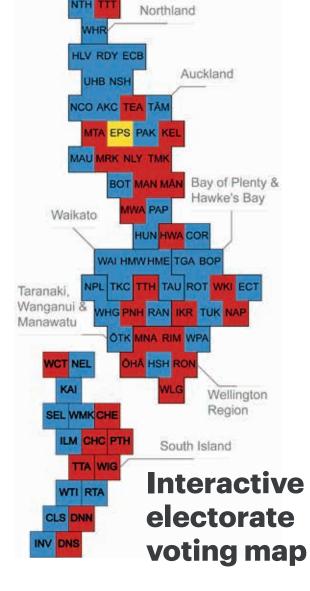
#### Pre-election campaign coverage:

- The PM Job Interview: Bill English and Jacinda Ardern grilled live by our panel of experts
- Expert analysis from NZ Herald, Newstalk ZB political teams and former MPs'
- Election 2017: "The Great Together" podcast
- Online interactive feature allowed voters to compare main parties' campaign policies



#### LIVE **BROADCAST LEADERS' DEBATES**

**EXLPORE ELECTORATE RESULTS** 





#### **Election night live stream:**



Over 470k views across **WiHeart**RADIO Digital and social channels<sup>1</sup>

**5 HOURS** 



Broadcast from NZME and Party HQs



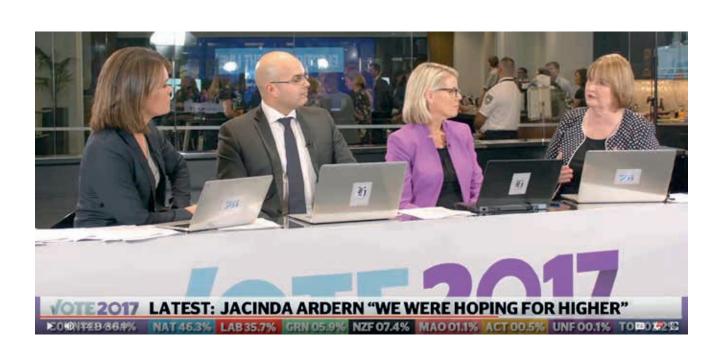












#### Day after the election:

- Second best day for nzherald.co.nz in 2017
- 1.2m+ unique browsers, 55% above usual traffic<sup>1</sup>



# NZMEREACHESAN IMPRESSIVE 3.2 MILLION **NEWZEALANDERS¹**

who read, watch, listen to or otherwise engage with our brands.

#### **NZME** reaches:

in the North Island<sup>1</sup> ▲ 2% YoY

in Auckland¹ ▲ 2% YoY

2.6 million 1.2 million 0.7 million

in South Island<sup>1</sup> ▲ 2% YoY

Our growing national and local presence allows us to offer advertisers broader access to their target markets through our integrated multi-platform presence



# NZME Trading Result

NZME Trading Result <sup>1</sup> (\$m)	FY17	FY16 Pro forma <sup>1</sup>	% Change
Trading Revenue <sup>1</sup>	387.7	404.7	(4%)
Other Income	3.7	4.0	(6%)
Costs	(325.3)	(341.5)	(5%)
Trading EBITDA <sup>1</sup>	66.2	<b>67.2</b>	(2%)

**Trading NPAT**<sup>1</sup>

**Trading Earnings Per Share**<sup>1</sup>

Full Year Dividends
Totalled<sup>2</sup>

\$26.7m

**13.6cps** 

**9.5cps** 

FY16 Pro forma<sup>1</sup> 14.2cps

(Interim 3.5cps, Final 6.0cps<sup>2</sup>)

(1) All Trading and Pro forma measures shown here are non-GAAP measures that are fully explained and reconciled on pages 30 to 34 of the NZME Full Year 2017 Results Presentation available on the Company's website. (2) A supplementary final dividend of 1.06 cents per share was paid to shareholders who were not tax resident in New Zealand and who held less than 10% of the shares in NZME Limited prior to the ex-dividend date of 17th April 2018.



#### Media Awards 2018 JOURNALISM voyager.





- Newspaper of the Year
- Best Weekly Newspaper
- 'Break the Silence' youth suicide campaign: **Best Editorial Campaign**
- Investigative Reporter Matt Nippert: **Business Journalist of the Year and** Winner of the Supreme Prize
- NZ Herald Editor Murray Kirkness: **Editorial Executive of the Year**

#### Heraldon Sunday

TRADING REVENUE<sup>1</sup> **\$221.3m** in FY17 -7% vs FY16

**NZ HERALD AVERAGE ISSUE READERSHIP** 

vs Q1 17<sup>2</sup>

#1 read Sunday Newspaper<sup>3</sup>



(1) Trading revenue shown here is a non-GAAP measure that is fully explained and reconciled on pages 30 to 34 of the NZME Full Year 2017 Results Presentation available on the Company's website. (2) Nielsen CMI Q2 16 - Q1 18 (population 15 years +). Based on unduplicated weekly reach of NZME newspapers. (3) ABC Circulation 2017.

NZME

Print





Newstalk B

Best Talk Presenters;
 Mike Hosking & Marcus Lush



Best Music Breakfast Show
 & Best Digital Content



Best Videos

PLUS NUMEROUS OTHER AWARDS

TRADING REVENUE<sup>1</sup>

\$114.8m in FY17 -4% vs FY16



- NZME total market share +2.0% since the start of 2017
- 5% share growth in Christchurch market
- NewstalkZB #1 commercial radio station

(1) Trading revenue shown here is a non-GAAP measure that is fully explained and reconciled on pages 30 to 34 of the NZME Full Year 2017 Results Presentation available on the Company's website. (2) GfK - Radio Trended Network Data, Total NZ Commercial Survey, T1 2018. All 10+ Mon-Sun 12mn-12mn.



 NZ Herald's 'Break the Silence' investigation: Second Place, Best Public Relations or Community Service Campaign

- nzherald.co.nz redesign: Third Place,
   Best Use of Mobile
- 'Discover More': nzherald.co.nz relaunch campaign: Honourable Mention, Best Brand Awareness Campaign

TRADING REVENUE<sup>1</sup>

\$56.3m in FY17

+8% vs FY16

(1) Trading revenue shown here is a non-GAAP measure that is fully explained and reconciled on pages 30 to 34 of the NZME Full Year 2017 Results Presentation available on the Company's website. (2) Nielsen Online Ratings, Domestic Unique Audience, 2016 – 2017.



AVERAGE UNIQUE AUDIENCE

**+6%**vs Q1 17<sup>2</sup>

voyager. Media Awards 2018 Journalism

mzherald.co.nz

Best News Website WINNER

NZME Digital &

e-Commerce



DRIVEN.CO.NZ SEARCH OVER 30,000 LISTINGS **FIND YOUR NEXT CAR NOW Q** 

## FY18 Strategic Plan

#### **Horizon 1: Optimising the Core**

Offsetting declines in Print advertising with growth in Radio and Digital advertising, and streamlining the cost base.

#### **Horizon 2: Beyond Advertising**

Growing new revenue streams that leverage our audiences to generate new revenue opportunities - Digital classifieds and paid content.

#### **Horizon 3: Re-imagining**

Identifying opportunities to develop new business models that grow audience engagement and deliver new revenue streams.

- 1. Grow audience and engagement through amplification of NZME's brands and increased focus on planned, unique, local and premium content, supported by continued implementation of the Washington Post arc roadmap.
  - 2. Return advertising revenue to growth by continuing to retain Print revenues, drive Digital revenue growth and capitalise on Radio coverage, content and talent enhancements.
    - 3. Effective cost and capital management through exploring opportunities to leverage our existing fixed cost base and continued focus on improving balance sheet strength.
      - 4. Engage and develop our people by continuing to focus on improving leadership and talent succession planning.
        - **5. Grow new revenue streams** through the launch of *DRIVEN*, *YUDU* and *OneRoof*, improved data monetisation and developing a paid content proposition. Identify and develop new business models.
          - 6. Progress the Stuff merger to further improve our efficiency and underwrite the competitiveness of New Zealand content generation and delivery.



Ordinary RESOLUTIONS



# Ordinary Resolutions RESOLUTION 1

To consider and, if thought fit, to pass the following ordinary resolution:

#### **Resolution 1: Re-election of Director**

It is hereby resolved, as an ordinary resolution, that Carol Campbell, who retires by rotation and is eligible for re-election, be re-elected as a Director of NZME.

Proxies & postal votes received	For	Against	Discretionary	Abstain
Number of shares voted by proxy or postal vote	86,919,642	243,238	720,822	97,602



# Ordinary Resolutions

## RESOLUTION 2

To consider and, if thought fit, to pass the following ordinary resolution:

#### **Resolution 2: Election of Director**

It is hereby resolved, as an ordinary resolution, that David Gibson, who joined the Board after the last Annual Shareholders' Meeting, be elected as a Director of NZME.

Proxies & postal votes received	For	Against	Discretionary	Abstain
Number of shares voted by proxy or postal vote	87,027,192	131,020	721,822	101,270



# Ordinary Resolutions RESOLUTION 3

To consider and, if thought fit, to pass the following ordinary resolution:

#### **Resolution 3: Election of Director**

It is hereby resolved, as an ordinary resolution, that Barbara Chapman, who joined the Board after the last Annual Shareholders' Meeting, be elected as a Director of NZME.

Proxies & postal votes received	For	Against	Discretionary	Abstain
Number of shares voted by proxy or postal vote	87,021,249	140,248	721,822	97,985



# Ordinary Resolutions RESOLUTION 4

To consider and, if thought fit, to pass the following ordinary resolution:

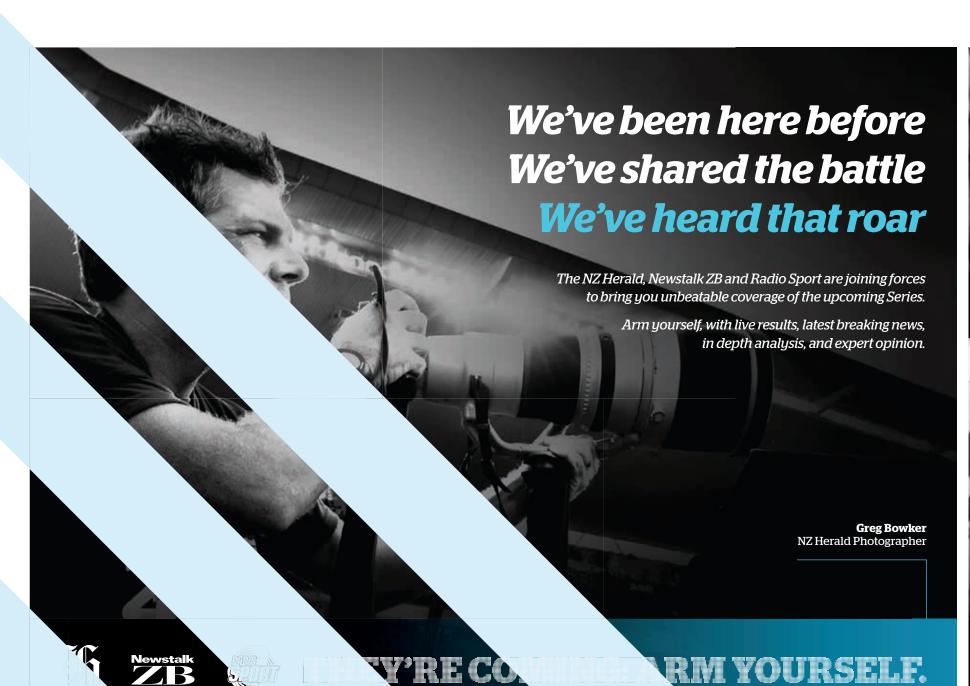
#### **Resolution 4: Auditor's remuneration**

It is hereby resolved, as an ordinary resolution, that the Directors of NZME are authorised to fix the auditor's remuneration.

Proxies & postal votes received	For	Against	Discretionary	Abstain
Number of shares voted by proxy or postal vote	87,131,069	79,605	720,822	49,808



# Shareholder DISCUSSION





# THAIK YOU

